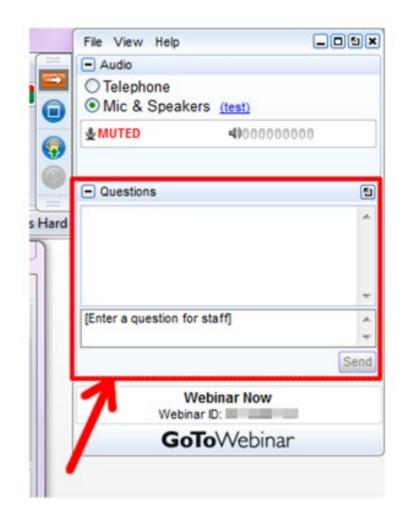




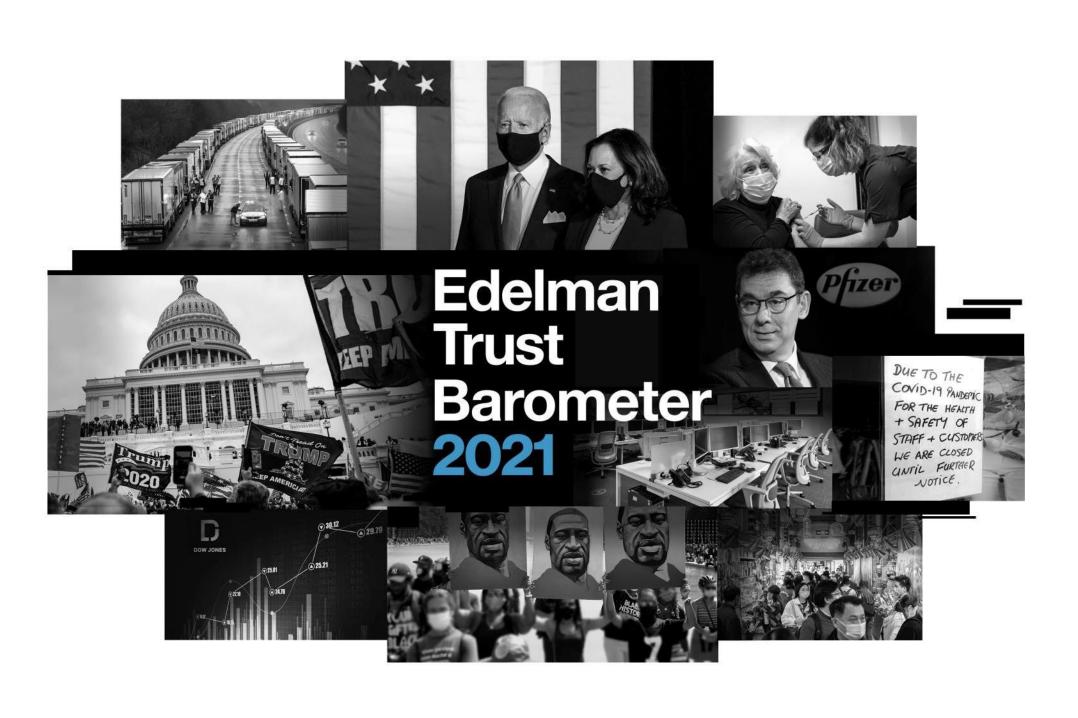
Matt Reeves
Client Distribution Leader, AXA XL, a division of AXA



#### How to ask questions







### AGENDA

1 2 3 4

REPORT KEY TAKEAWAYS Q&A
OVERVIEW FINDINGS

## 21st ANNUAL EDELMAN TRUST BAROMETER

Methodology

\_\_\_\_

Online survey in 28 countries\* 33,000+ respondents

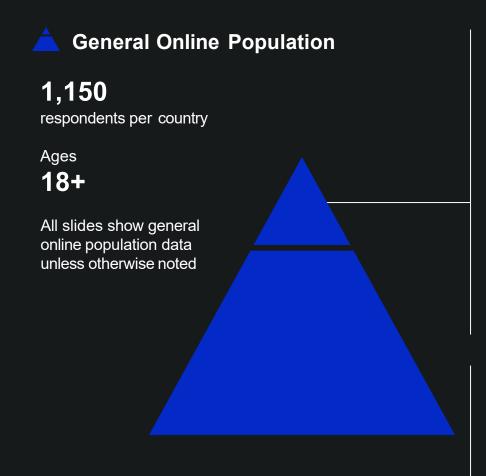
2021 Edelman Trust Barometer fieldwork conducted from October 19 to November 18, 2020

\*The 2021 Trust Barometer 27-market global averages (for the general population, mass population and informed public) do not include Nigeria

27-market global data margin of error: General population +/- 0.6% (N=31,050); informed public +/- 1.3% (N=6,000); mass population +/- 0.6% (N=25,050+); half-sample global general online population +/- 0.8% (N=15,525).

Country-specific data margin of error: General population +/- 2.9% (N=1,150); informed public +/- 6.9% (N=min 200, varies by country), except for China and U.S. +/- 4.4% (N=500) and Nigeria +/- 9.8% (N=100); mass population +/- 3.0% to 3.6% (N=min 736, varies by country), except for Nigeria +/- 2.9% (N=1,125).

U.S. Post-Election Supplement margin of error: +/- 2.5% (N=1,500). U.S. Post-Election Supplement ethnicity-specific data margin of error: Non-Hispanic White +/- 3.3% (N=894); all others +/- 4.0 (N=607).





#### Informed Public

500 respondents in U.S. and China;100 respondents in Nigeria;200 in all other countries

Represents 17% of total global population

Must meet 4 criteria:

- ► Age **25-64**
- ► College-educated
- ► In top **25**% of household income per age group in each country
- Report significant engagement in public policy and business news



#### Mass Population

All population not including informed public

Represents **83%** of total global population



**U.S. Post-Election Supplement** 

1,500 U.S. respondents, fielded December 14 to 18, 2020



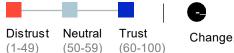
#### 21 YEARS OF TRUST

2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Rising Influence of NGOs	Fall of the Celebrity CEO	Earned Media More Credible Than Advertising	U.S. Companies in Europe Suffer Trust Discount	Trust Shifts from "Authorities" to Peers	A "Person Like Me" Emerges as Credible Spokesperson	Business More Trusted Than Government and Media	Young People Have More Trust in Business	Trust in Business Plummets	Performance and Transparency Essential to Trust	Business Must Partner With Government to Regain Trust
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
	Fall of Government	Crisis of Leadership	Business to Lead the Debate for Change	Trust is Essential to Innovation	Growing Inequality of Trust	Trust in Crisis	The Battle for Truth	Trust at Work	Trust: Competence and Ethics	Declaring Information Bankruptcy



#### SPRING TRUST BUBBLE BURSTS; BIGGEST LOSS FOR GOVERNMENT

Trust Index, 11 countries included in the 2020 Trust Barometer Spring Update





Change, wave to wave

Global 11			
		+/- May 2 to Jan 20	
61		Government -8	l
	.5	Media -6	
<del>+6</del>		NGOs -6	
55	56	Business -3	
		Government was the most trusted institution in May, then lost its lead 6 months	

Government	+/- Jan 2020 to May 2020	+/- May 2020 to Jan 2021
S. Korea	+16	-17
UK	+24	-15
China	+5	-13
Mexico	+12	-12
Canada	+20	40
India	+6	-8
U.S.	+9	-6
Germany	+19	-5
Japan	-5	<b>6</b>
Saudi Arabia	+5	4
France	+13	422

#### **BUSINESS BECOMES ONLY TRUSTED INSTITUTION**

Percent trust

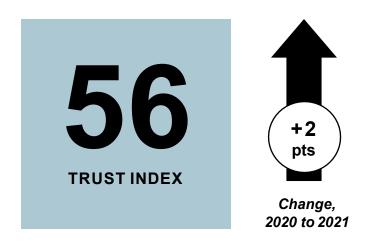


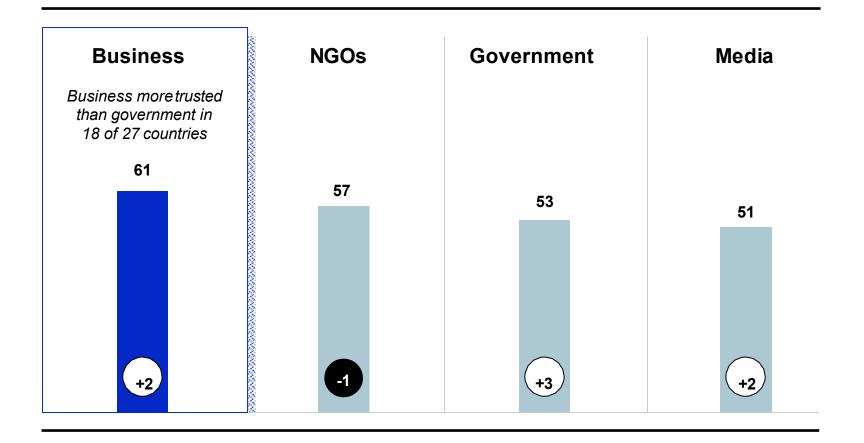


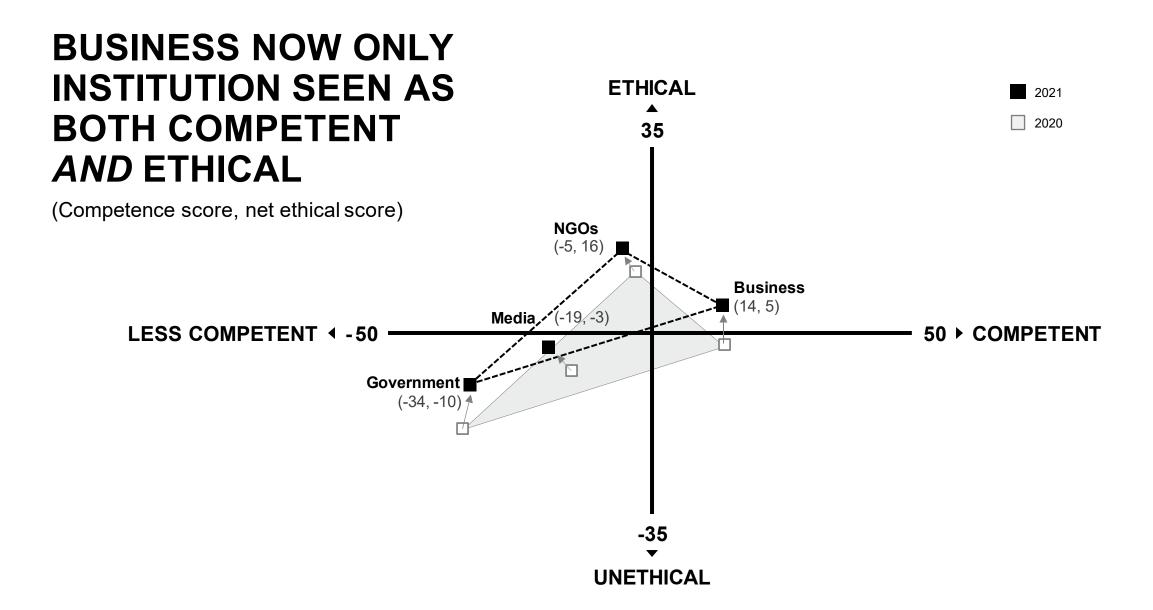




Change, 2020 to 2021









#### TRUST IS LOCAL: MY EMPLOYER A MAINSTAY OF TRUST





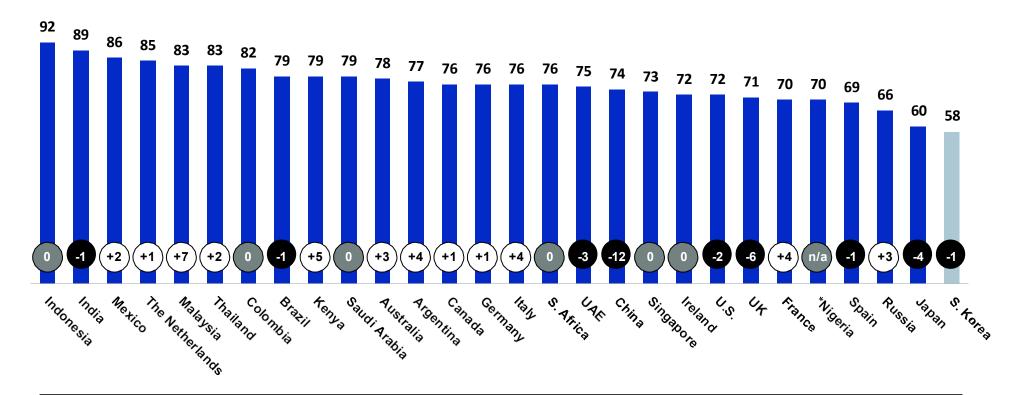


Percent trust in my employer

#### Global 27



Trust in my employer stable or rising in 18 of 27 countries





#### A TRUST RECKONING FOR CHINA AND THE U.S.

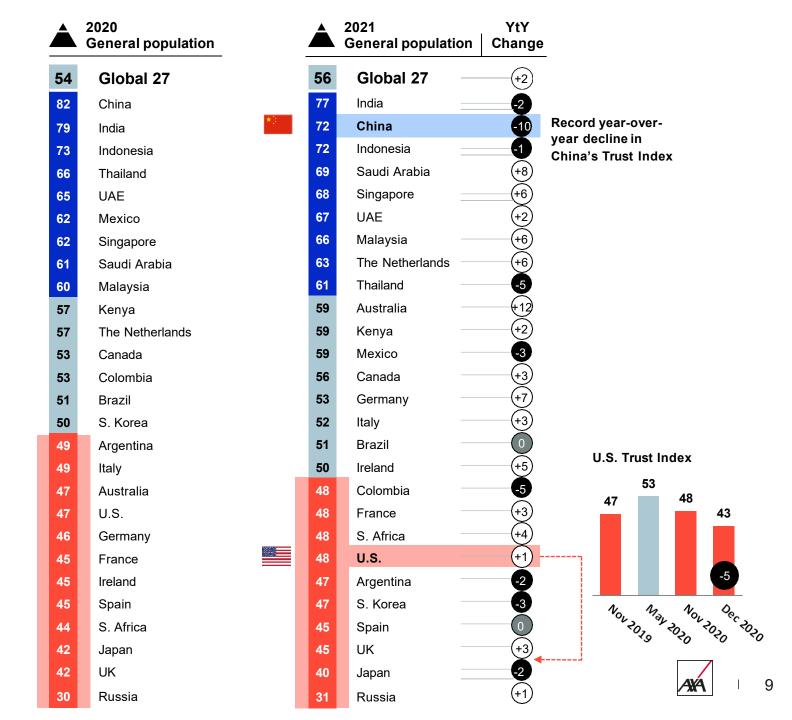
#### Trust Index



Greatest decline in China (-10); greatest increase in Australia (+12)

16 countries gained trust, 9 countries lost trust

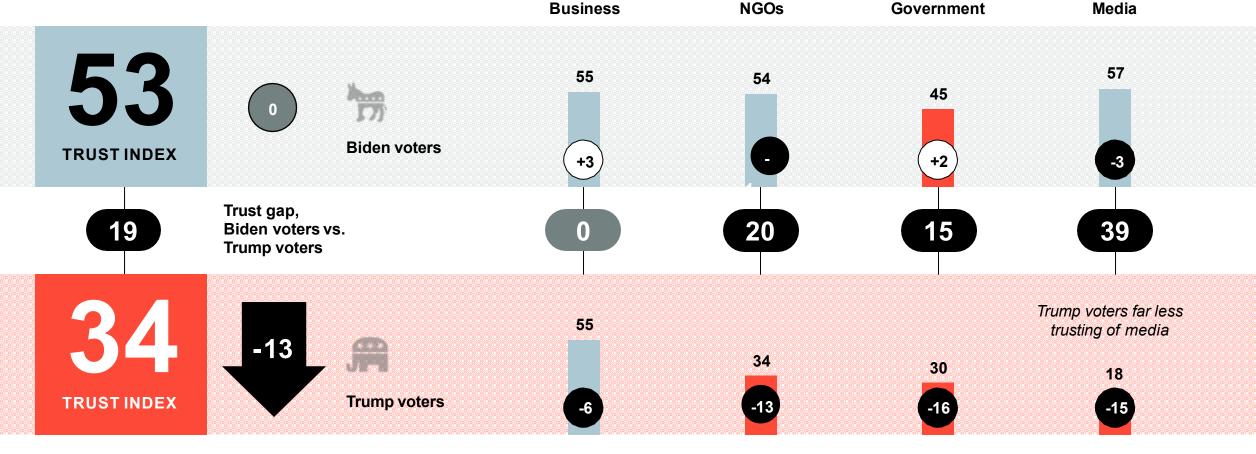
**2021 Edelman Trust Barometer.** The Trust Index is the average percent trust in NGOs, business, government and media. TRU\_INS. Below is a list of institutions. For each one, please indicate how much you trust that institution to do what is right. 9-point scale; top 4 box, trust. General population, 27-mkt avg.



## TRUST CRASHES AMONG TRUMP VOTERS POST U.S. ELECTION

Percent trust among Biden and Trump voters in the 2020 U.S. Presidential election, and change from November to December

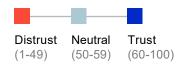






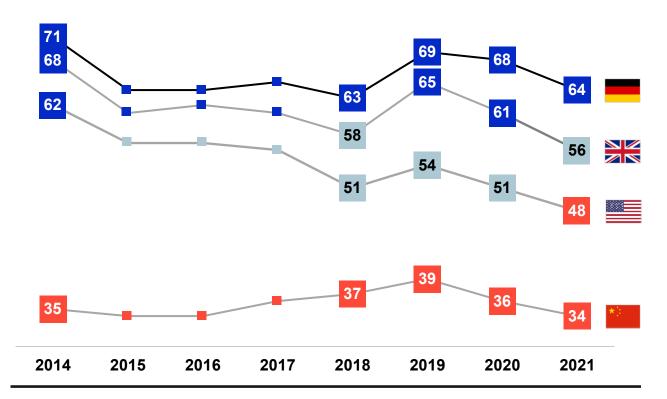


## MOST POWERFUL COUNTRIES LOSE TRUST CAPITAL

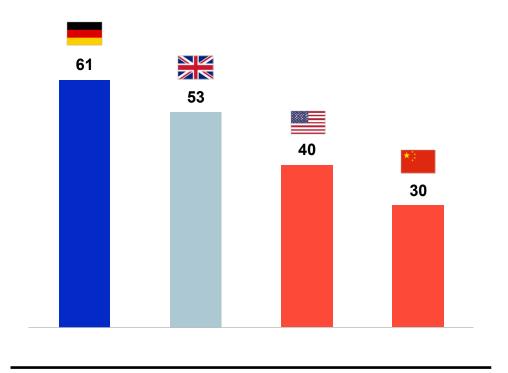


Percent trust in **companies** headquartered in each country

Global 22



## Percent trust in the **national government** of each foreign country Global 27



**2021 Edelman Trust Barometer.** TRU\_NAT. Now we would like to focus on global companies headquartered in specific countries. Please indicate how much you trust global companies headquartered in the following countries to do what is right. 9-point scale; top 4 box, trust. Question asked of half of the sample. General population, 22-mkt avg. TRU\_GOV. Please indicate how much you trust the national government of each of the following countries to do what is right using a 9-point scale where one means that you "do not trust them at all" and nine means that you "trust them a great deal". 9-point scale; top 4 box, trust. Question asked of half of the sample. Respondents were not asked to rate their home country. General population, 27-mkt avg.



## TRUST INEQUALITY SPREADS FURTHER

Trust Index



Mass population 16 points less trusting

**2021 Edelman Trust Barometer.** The Trust Index is the average percent trust in NGOs, business, government and media. TRU\_INS. Below is a list of institutions. For each one, please indicate how much you trust that institution to do what is right. 9-point scale; top 4 box, trust. Informed public and mass population, 27-mkt avg.

\*Nigeria not included in the global average

#### 2021 Informed public 68 Global 27 86 India 86 Saudi Arabia 83 Indonesia 82 China 79 The Netherlands 79 UAE 78 Malaysia 77 Australia 76 Singapore 75 Thailand 66 Italy 66 Mexico 65 France Kenya 65 S. Africa Canada 63 Ireland 62 Brazil 62 Germany 62 U.S. 59 Colombia 59 S. Korea UK 59 57 Spain 56 Argentina 52 Japan Nigeria\*

Russia

52	Global 27	16
68	China	14
68	Indonesia	15
67	India	19
67	Saudi Arabia	19
66	Singapore	10
65	UAE	14
63	Malaysia	15
62	The Netherlands	17
58	Kenya	7
56	Mexico	10
56	Thailand	19
55	Australia	22
55	Canada	9
52	Germany	10
51	Italy	15
49	Nigeria*	3
48	Ireland	15
47	Brazil	15
46	Colombia	13
45	France	20
44	Argentina	12
44	S. Africa	21
44	Spain	13
44	U.S.	18
43	S. Korea	16
43	UK	16
39	Japan	13
28	Russia	13

2021

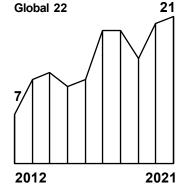
Mass population

Trust gap

Record trust inequality

#### DOUBLE-DIGIT TRUST INEQUALITY IN RECORD NUMBER OF COUNTRIES

Nr. of countries with double-digit trust inequality



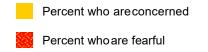


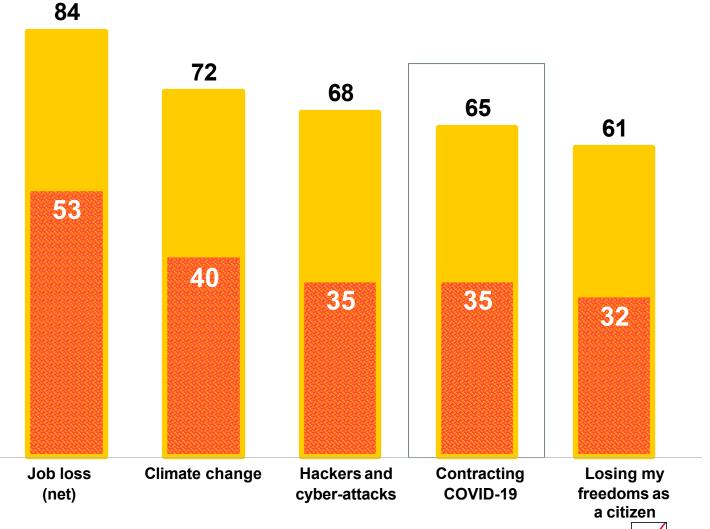


#### PANDEMIC ADDED TO PERSISTENT PERSONAL AND SOCIETAL FEARS

Percent who are concerned, and percent who are fearful

**2021 Edelman Trust Barometer.** POP\_EMO. Some people say they worry about many things while others saythey have few concerns. We are interested in what you worry about. Specifically, how much do you worry about each of the following? 9-point scale; top 4 box, worry; top 2 box, fear. Non-job loss attributes shown to half of the sample. General population, 27-mkt avg. Job loss asked of those who are an employee (Q43/1). Job loss is a net of attributes 1-3. 5. and 22-24.

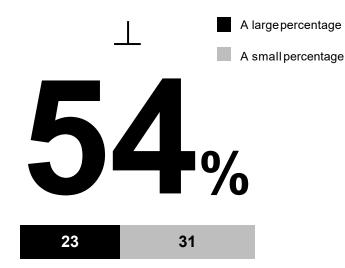




#### PANDEMIC ACCELERATES JOB LOSS FEARS

Percent who agree

As a result of the of the pandemic, a portion of our workforce has seen their work hours reduced or their jobs eliminated



I worry that the pandemic will accelerate the rate at which companies **replace human workers with Al** and robots

56%



# INCREASED URGENCY TO ADDRESS FOUNDATIONAL PROBLEMS

Change in importance since last year (more important minus less important)

**2021 Edelman Trust Barometer.** IMP\_POL\_PRIORITIES. For each of the following issues and challenges, please indicate whether our country addressing it has become more important to you, less important to you, or has stayed the same in importance, since last year. 5-point scale; top 2 box; more important; bottom 2 box, less important. General population, 27-mkt avg. Net change is the difference between more and less important.

Change in importance since lastyear	Net change	More Important	Less Important
Improving our healthcare system	+62	70	8
Addressing <b>poverty</b> in this country	+53	62	9
Improving our education system	+53	62	9
Addressing climate change	+51	61	10
Finding ways to combat <b>fake news</b>	+50	60	10
Protecting people's individual freedoms	+50	59	9
Closing the <b>economic and social divide</b>	+48	58	10
Addressing discrimination andracism	+42	53	11

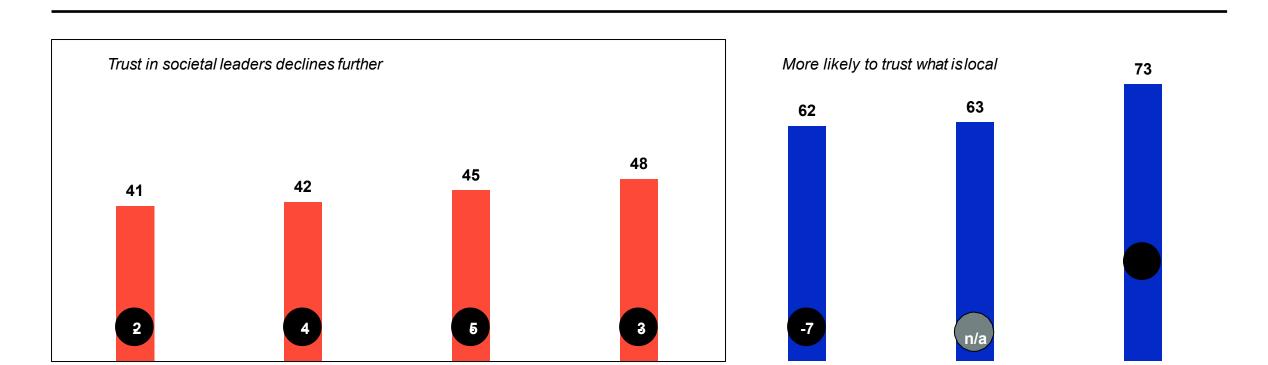


## SOCIETAL LEADERS NOT TRUSTED TO DO WHAT IS RIGHT

Religious leaders

Percent trust

**Government leaders** 



**CEOs** 

People in my local

community



**Scientists** 

Change, 2020 to 2021

Distrust Neutral

My employer

CEO

**Journalists** 

## SOCIETAL LEADERS SUSPECTED OF LIES AND MISINFORMATION

Percent who worry

Our government leaders are purposely trying to mislead

people by saying things they know are false or gross exaggerations

**57**%

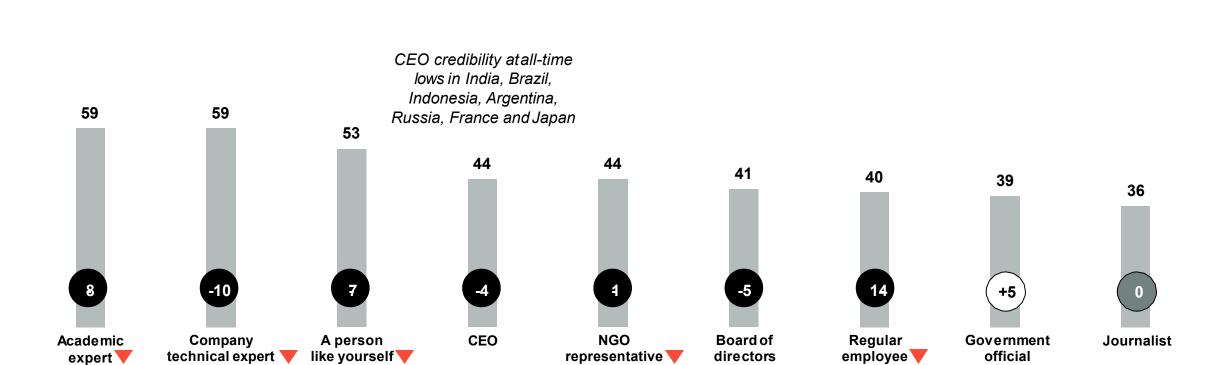
Business leaders are purposely trying to mislead

people by saying things they know are false or gross exaggerations

56%

#### SPOKESPEOPLE LOSE CREDIBILITY

Percent who rate each as very/extremely credible as a source of information about a company



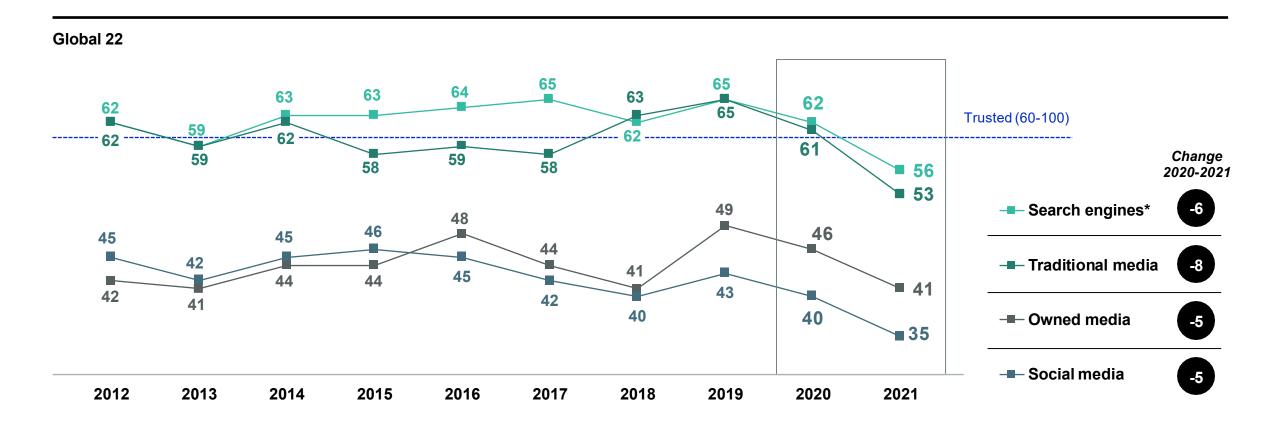
All-time low

Change, 2020 to 2021

NO VACCINE MY 300Y NEEDED MYCHOICE RAGING INFODEMIC FEEDS MISTRUST IMMUNE SYSTEM

#### TRUST IN ALL INFORMATION SOURCES AT RECORD LOWS

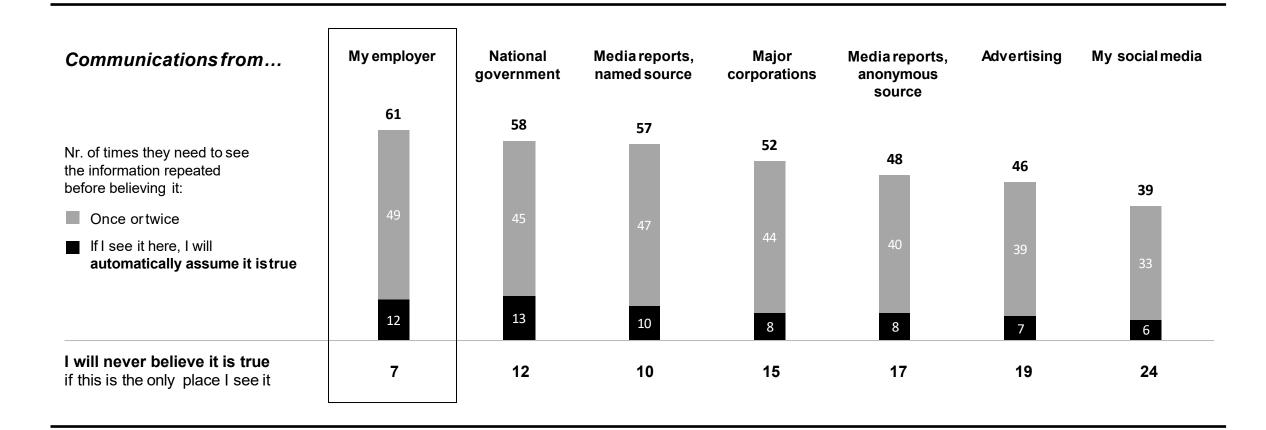
Percent trust in each source for general news and information





#### **EMPLOYER MEDIA MOST BELIEVABLE**

Percent who believe information from each source automatically, or after seeing it twice or less





## PRIORITIES SHIFT: MY INFORMATION LITERACY NOW MATTERS MORE

Change in importance since last year (more important minus less important)

**2021 Edelman Trust Barometer.** IMP\_VALUES. For each of the following, please indicate whether it has become more important to you, less important to you, or has stayed the same in importance, since last year. 5-point scale; top 2 box; more important; bottom 2 box, less important. Question asked of half of the sample. General population, 27-mkt avg. Net change is the difference between more and less important.

Change in importance since the start of the year	Net change	More Important	Less Important
Prioritizing my family and their needs	+56	64	8
Increasing my media and information literacy	+46	55	9
Increasing my <b>scienceliteracy</b>	+43	52	9
Being politically aware	+39	51	12
Speaking out when I seethe needfor changes and reforms	+36	47	11



#### VACCINE HESITANCY REMAINS A MAJOR HURDLE

Percent who say they will take the COVID-19 vaccine within the next year

Global 27

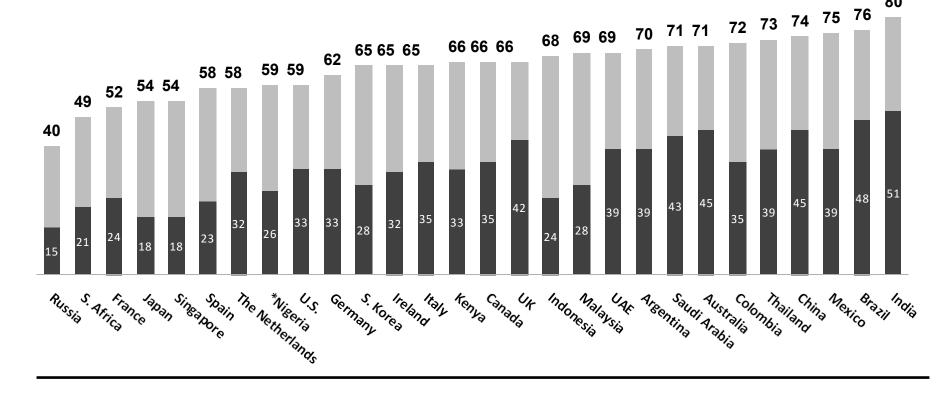


Willing to vaccinate...

31 Six months to one year

33 As soon as possible

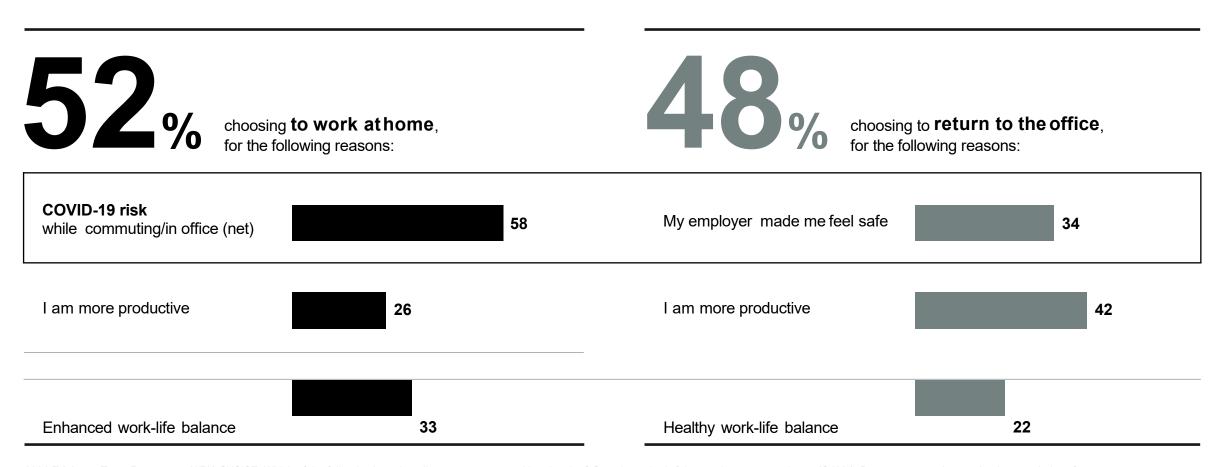
Only 1 in 3 ready to take the vaccine as soon as possible





## PANDEMIC FEARS IMPEDE RETURN TO WORKPLACE

Percent who say each reason is why they are choosing to work from home vs. choosing to return to the workplace







## BUSINESS EXPECTED TO FILL VOID LEFT BY GOVERNMENT

Percent who agree

#### **CEOs should step in**

when the government does not fix societal problems

#### **CEOs should take the lead**

on change rather than waiting for government to impose change on them

CEOs should hold themselves accountable to the public and not just to the board of directors or stockholders

上

68%

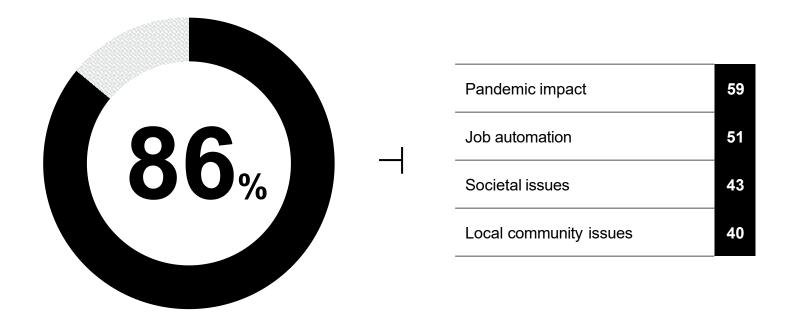
 $\perp$ 

66%

65%

#### **CEOS MUST LEAD ON SOCIETAL ISSUES**

I expect CEOs to publicly speak out about one or more of these societal challenges



## BUSINESS GAINS THE MOST TRUST BY BEING A GUARDIAN OF INFORMATION QUALITY

Percent increased likelihood of trusting business associated with performing well on each action

When these actions are performed well	Increased likelihood of trust
Guarding information quality	+5.8%
Embracing sustainable practices	+5.7%
Robust COVID-19 health and safety response	+4.8%
Driving economic prosperity	+4.7%
Long-term thinking over short-termprofits	+4.6%



# EMPLOYEE EXPECTATIONS SHIFT: SAFETY AND UPSKILLING MATTER MORE

Change in importance since last year (more important minus less important)

**2021 Edelman Trust Barometer.** EMP\_IMP\_VAL. When considering an organization as a potential place of employment, please indicate whether each of the following has become more important to you, less important to you, or has stayed the same in importance since last year. 5-point scale; top 2 box; more important; bottom 2 box, less important. Question asked of those who are an employee (Q43/1). General population, 27-mkt avg. Net change is the difference between more and less important.

Change in importance as an employer attribute since the start of the year	Net change	More Important	Less Important
Keep workers, customers safe	+49	59	10
Job skills training programs	+44	54	10
Regular employee communications	+44	54	10
Diverse, representativeworkforce	+39	50	11

## CONSUMERS AND EMPLOYEES EXPECTED TO HAVE A SEAT AT THE TABLE

Percent who agree







Consumers ...

Employees ...

have the power to force corporations to change

I am more likely now than a year ago to voice my objections to management or engage in workplace protest

#### **EMERGING FROM INFORMATION BANKRUPTCY**

1

#### Business: Embrace expanded mandate

CEOs must lead on issues from sustainability and systemic racism to upskilling. Act first, talk after.

2

#### Lead with facts, act with empathy

Societal leaders must have the courage to provide straight talk, but also empathize and address people's fears.

3

## Provide trustworthy content

All institutions must provide truthful, unbiased, reliable information.

4

#### Don't go it alone

Business, government,
NGOs and others must
find a common
purpose and take
collective action to
solve societal
problems.

#### Regain trust

Businesses can earn trust from their employees and consumers through education opportunities, beyond the boundary of their own requirements.



#### Coming up .....

13<sup>th</sup> May – Technology Forum



8<sup>th</sup> July – fastTrack Forum



4<sup>th</sup> – 6<sup>th</sup> October – Annual conference



This summary does not constitute an offer, solicitation or advertisement in any jurisdiction, nor is it intended as a description of any products or services of AXA XL. AXA XL is a division of AXA Group providing products and services through three business groups: AXA XL Insurance, AXA XL Reinsurance and AXA XL Risk Consulting.